



**Republic of Latvia
Ministry of Finance (Focal Point)
European Union Funds Monitoring Department**

***Strategic Report on the Implementation of
the EEA/Norwegian Financial
Mechanisms 2009–2014 in Latvia
April 2011 – March 2012***



In Riga, 2012

Glossary of Acronyms

AA – the Audit Authority

Bilateral Fund - Fund for Bilateral Relations at National Level 2011-2017

CA – the Certifying Authority

CC – the Cooperation Committee

CoM – Cabinet of Ministers (Latvian Government)

Cultural Heritage Programme – Conservation and Revitalisation of Cultural and Natural Heritage Programme

DPP – the Donor Programme Partner

Decent Work Programme – Global Fund for Decent Work and Tripartite Dialogue

EC – European Commission

EEA – the European Economic Area

EFTA – European Free Trade Association

EU – European Union

Financial Mechanisms – the EEA Financial Mechanism and the Norwegian Financial Mechanism

FMO – the Financial Mechanism Office

FP – the Focal Point

Capacity-Building Programme – Programme “Capacity-Building and Institutional Cooperation between Latvian and Norwegian Public Institutions, Local and Regional Authorities”

Correctional Services Reform Programme – Programme “Reform of the Latvian Correctional services and Police Detention Centres”

MCS - Financial Mechanisms` Management and Control System

MoEPRD – the Ministry of Environmental Protection and Regional Development

MoES - the Ministry of Education and Science

MoF – the Ministry of Finance

MoUs – the Memorandum of Understanding on the Implementation of the EEA Financial Mechanism 2009– 2014 and the Memorandum of Understanding on the Implementation of the Norwegian Financial Mechanism 2009– 2014

NGO – Nongovernmental Organization

OC – Open call

PO – Programme Operator

PP – Programme Proposal

PMB – the Procurement Monitoring Bureau

EEA Regulations – the Regulation on the implementation of the EEA Financial Mechanism 2009-2014

NOR Regulations – the Regulation on the implementation of the Norwegian Financial Mechanism 2009-2014

MCS – the Financial Mechanisms` Management and Control System

Regulations – the Regulation on the implementation of the EEA Financial Mechanism 2009-2014 and the Regulation on the implementation of the Norwegian Financial Mechanism 2009-2014

Scholarship and Research Programme – Norwegian-Latvian Research Support Fund and Scholarship Programme

SIF – the Society Integration Foundation

TAF – the Technical Assistance Fund 2011-2017 (including Bilateral Fund at National Level)

Table of contents

1.	Executive summary	4
2.	Assessment of impact at national level	5
2.1.	Cohesion	5
2.2.	Bilateral relations	6
3.	Management and implementation	8
3.1.	Management and control systems	8
3.2.	Compliance with EU legislation, national legislation and the MoUs	8
3.3.	Status of programmes	10
3.4.	Audit, monitoring, review and evaluation	14
3.5.	Information and publicity	15
3.6.	Work plan	18
4.	Attachments	19
4.1.	Summary about donor partners in pre-defined projects	19
4.2.	Summary about elaboration and submission status of PPs and establishment and work of CCs	27
4.3.	Information and publicity plan April-December 2012	30
4.4.	Audit Authority's plan for the period July 2012 – June 2013	32

1. Executive summary

According to the Article 2.2, Paragraph 4, of the Regulations the Strategic Report shall be submitted to the donor states no later than 31 March 2012.

According to the Article 2.2, Paragraph 1, of the Regulations the MoF, acting as the FP for the implementation of the Financial Mechanisms in Latvia, has prepared the “*Strategic Report on the implementation of the EEA/Norwegian Financial Mechanisms 2009-2014 in Latvia April 2011–March 2012*”. Before submission to the donor states according to the requirement set out in the Article 4.4, Paragraph 4, of the Regulations the Strategic Report has been approved in the written procedure on xx March 2012 by the Monitoring Committee of the Financial Mechanisms. All comments and proposals received from the Monitoring Committee were taken into account within elaboration process of the Strategic Report.

Strategic Report will be discussed during the Annual Meeting with representatives from the donor states planned for 23 May 2012.

The MoU on the Implementation of the Norwegian Financial Mechanism 2009–2014 was signed on 28 April 2011 and the MoU on the Implementation of the EEA Financial Mechanism 2009–2014 was signed on 8 June 2011. Latvia was one of the first beneficiary states which signed MoUs with donor states.

This document aims to present the process of the preparation and the implementation of the Financial Mechanisms in Latvia, displays actual situation and describes activities planned for the next reporting period – remaining year of 2012.

Main actions of the FP and other institutions responsible for the implementation of the Financial Mechanisms in Latvia undertaken in the reporting period were concentrated on elaboration of the PP, communication strategy, respective national legislation and Description of the MCS.

By the end of this reporting period all PPs, including 13 pre-defined projects, have been submitted to the donor states for approval.

It is foreseen that the implementation of the programmes could start in the second part of 2012 after their approval by the donor states.

In the next reporting period actions of the institutions involved in the implementation of Financial Mechanisms will be concentrated on tasks related to the elaboration of legal framework and start-up of the implementation of all programmes, including announcement of OCs and signing of project contracts of pre-defined projects.

2. Assessment of impact at national level

According to Article 1.2, Paragraph 1, of Regulations there are two overall objectives of Financial Mechanisms, namely:

- 1) to contribute to the reduction of economic and social disparities in EEA;
- 2) to strengthen bilateral relations between donor states and the beneficiary state.

2.1. Cohesion

According to the MoUs objectives of all programmes were set in line with the overall objectives of the Financial Mechanisms and based on set objectives following outcomes were proposed within PPS:

Table 1 – Programme objectives and outcomes

No	No/name of Programme Financing EUR/% from total FM funding	Objective	Outcome
Norwegian Financial Mechanism			
1.	LV06 Green Industry Innovation 11 328 000 or 31,9%	To increase competitiveness of green enterprises, including greening of existing industries, green innovation and green entrepreneurship	1) Realization of the business opportunities of greening of the greening European economy 2) Increased green job creation and entrepreneurship
2.	LV07 Capacity-Building 4 992 000 or 14,0%	To increase institutional and human resources capacity at public, regional and local institutions responsible for regional development by cooperating and sharing experience with similar institutions in Norway	Enhanced capacity and quality of the services provided by public institutions, local and regional authorities through enhanced institutional capacity and human resources development
3.	LV08 Correctional Services Reform 13 056 000 or 36,6%	To improve Latvian correctional services in compliance with relevant international human rights instruments	1) Overcame challenges connected to growing prison populations and prison ¹ overcrowding 2) Increased application of alternatives to prison 3) Increased focus on vulnerable groups in prison 4) Improved competences of both inmates and prison staff
4.	LV05 Scholarship and Research* 4 992 000 or 14,0%	To establish a common programme for strengthening of human resources and knowledge bases in Latvia and for development of research cooperation between Latvia and donor states	1) Increased higher education student and staff mobility between beneficiary and EEA EFTA states 2) Increased research cooperation between Norway and the beneficiary states 3) Strengthened research capacity in the beneficiary states and increased application of

¹ Taking into account the Standard Indicators List, in the context of this programme the term „prison” means short term detention centres and places of temporary placement.

			research results through research cooperation between Norway and the beneficiary states
EEA Financial Mechanism			
5.	LV02 National Climate Policy 10 365 000 or 32,3%	To support Latvia in developing a comprehensive national climate policy covering the non-ETS sector as regards emissions, and all sectors as regards adaptation	1) Improved environmental information on impact, status and trends 2) Developed strategies and measures for adapting to a changing climate
6.	LV03 NGO fund 10 365 000 or 32,3%	To strengthen civil society development and enhance contribution to social justice, democracy and sustainable development in Latvia	1) Active citizenship fostered 2) Provision of welfare and basic services to defined target groups increased 3) Democratic values, including human rights, promoted 4) Strengthened capacity of NGOs and an enabling environment for the sector promoted
7.	LV04 Cultural Heritage 10 019 500 or 31,4%	To protect and preserve cultural and natural heritage and to make respective heritage accessible to the public, as well as widen cultural dialogue by fostering European identity	1) Cultural heritage restored, renovated and protected 2) Cultural heritage made accessible to the public 3) Contemporary art and culture presented and a broader audience reached
*	LV05 Scholarship and Research 518 250 or 1,5%	To establish a common programme for strengthening of human resources and knowledge bases in Latvia and for development of research cooperation between Latvia and donor states	1) Increased higher education student and staff mobility between beneficiary and EEA EFTA states 2) Increased research cooperation between Norway and the beneficiary states 3) Strengthened research capacity in the beneficiary states and increased application of research results through research cooperation between Norway and the beneficiary states

**Joint Scholarship and Research Programme in which scholarship part is financed from both Financial Mechanisms, the research part is financed from Norwegian Financial Mechanism.*

All PPs include programme strategy in relevant field on reducing economic and social disparities by achieving outcomes and outputs set in PPs.

2.2. Bilateral relations

Almost all programmes, except NGO fund, will be implemented in cooperation with the DPPs. Nevertheless, it has to be mentioned, that the PO of the NGO fund has established good cooperation with Norwegian Helsinki Committee within the PP elaboration process. There are also within donor partners at a project level foreseen in 11 pre-defined projects out of 13 projects

in total which are included in the PPs. The summary of all pre-defined projects is attached to the report as Annex 1.

The Bilateral Fund was launched already in the third quarter of 2011 by submitting budget of the Technical Assistance and Bilateral Fund to the FMO. TAF agreement including Bilateral Fund`s part was signed on 19 October 2011.

Under this Fund following activities are planned to be supported (Article 7.7, Paragraph 1, of the Regulations):

- 1) participation in conferences, seminars, courses, meetings and workshops with the DPPs or project partners mainly during the implementation of the programmes and also during the preparation of a PP;
- 2) study trips, visits by experts and external consultancy;
- 3) organization of conferences, seminars, courses, meetings and workshops.

The FP does not intend to limit or exclude any of above mentioned eligible activities. Beneficiaries of the Bilateral Fund are:

- 1) POs and other national institutions determined by the POs as playing important role in establishment/ implementation of particular programme.
- 2) pre-defined project promoters;
- 3) FP and other institutions involved in the management of the Financial Mechanisms;
- 4) other national bodies responsible for particular theme of interest invited by the FMO/ donor states/ DPPs.

Within the reporting period/ elaboration period of the PPs all POs as well as pre-defined project promoters were eligible to apply for funding from the Bilateral Fund for visits to DPPs and pre-defined projects donor partners, including CC meetings held in Riga and donor states. The list of established CCs and CC meetings held within the reporting period can be seen in the Annex 2.

3. Management and implementation

3.1. Management and control systems

In order to ensure management of the Financial Mechanisms in the MoF was elaborated work plan for implementation of the Financial Mechanism, defining responsible department and responsible duties (for example, ensurance of signing of MoUs, elaboration of legal acts, implementation of Technical assistance fund, review of PPs and etc). As well the MoF elaborated PPs elaboration and submission timetable and monitored it in order to ensure that all PPs will be submitted in deadline set in Article 5.1, Paragraph 4 of the Regulations.

The FP according to Article 4.1 and 4.8 of the Regulations has elaborated the *Description of the Financial Mechanisms 2009-2014 Management and Control System of Latvia* (hereafter – Description of the MCS) and on 17 February 2012 it was approved by the Head of the FP. The opinion of the POs and the CA were taken into account within elaboration process of the Description of the MCS. The FP on 21 February 2012 submitted the Description of the MCS to the AA. From 1st March till 10th April 2012 the AA will perform compliance assessment of the MCS in order to ensure preparation of the report and opinion about its compliance according to Article 4.1 and 4.8, Paragraph 4, of the Regulations. Therefore it is foreseen that the Description of the MCS will be submitted to the donor states within the second quarter of 2012.

During the reporting period following internal rules of the MoF for the implementation of the Financial Mechanisms` TAF were elaborated and approved:

- *Rules on implementation of the Financial Mechanisms` project LV01 “TAF 2011-2017”* (entered into force on 29 February 2012);
- *Procedures how the MoF ensures implementation of the Financial Mechanisms` project LV01 “TAF 2011-2017” in cooperation with the CA and the PMB* (entered into force on 20 February 2012).

Also following FP`s guidelines were elaborated and approved:

- *Procedure how the implementation of the Financial Mechanisms` is commenced* (entered into force on 7 November 2011);
- *Procedure how the Financial Mechanisms` programme proposals are received, evaluated and signing of programme Agreements is ensured*, including detailed checklist of PP`s review (entered into force on 7 November 2011).

3.2. Compliance with EU legislation, national legislation and the MoUs

Legal framework

The draft of the *Law on Management of the Financial Mechanisms* (hereafter – the FMs` Management Law) has been elaborated within the reporting period. The draft of the FMs` Management Law was agreed in the CoM on 20 September 2011, but due to re-election of the Parliament in 2011 the approval at the Parliament level was delayed. Therefore only on 26 January 2012 the FMs` Management Law was approved by the Parliament and entered into force on 24 February 2012. The FMs` Management Law sets the implementation system of the Financial Mechanisms and functions of institutions involved in the Financial Mechanisms` management in Latvia.

For description of more detailed implementation procedures and functions of institutions involved in the management of the financial Mechanisms it is planned to elaborate following Regulations of the CoM, which will regulate:

- procedure for implementation, monitoring and evaluation of the Financial Mechanisms 2009-2014 (by the FP);
- procedure for submitting reports on irregularities established within the management of the Financial Mechanisms 2009-2014 and for recovering the expenditures unduly paid (by the FP);
- procedure how will be ensured performance of functions of the Audit Authority within the Financial Mechanisms 2009-2014 (by the AA);
- Regulations for the manual of the Monitoring Committee of the Financial Mechanisms 2009-2014 – (by the FP).

Indicative approval of all these Regulations is planned by 31 August 2012.

Additionally each PO will have to elaborate Regulations on respective Programme's implementation, including OC guidelines and evaluation criteria, which shall be approved in the CoM latest prior to the end of the year 2012.

FP provides information to the PO on documentation related to the Financial Mechanisms and programmes received from donor states'. As well the FP ensures that all relevant donor states documentation (Regulations, guidelines, etc.) are placed on Latvian Financial mechanism's web page.

FP would like to suggest to apply exception described in the Article 5.8, Paragraph 2, of Regulations, that the Programme Implementation Agreements could be replaced with legislative acts of similar effect and content. After evaluation of national legal system, it could be concluded, that generally horizontal responsibilities and functions which are obligated to several state financed institutions are determined in the national legal acts. As, in case of Latvia, all programme operators are state financed institutions, the FP considers that all functions of the programme operators (hereafter – PO) which are set in the Article 5.8, Paragraph 3, of the Regulations and are horizontal for all POs should be determined in the national legal acts. In case of Latvia these legal acts could be the FMs' Management Law and CoM's Regulations stating implementation of the Financial Mechanisms elaborated by the FP and CoM's Regulations of the respective programmes elaborated by the POs. Such approach would be more effective than elaboration and implementation of several separate programme implementation agreements.

State aid

Within national approval process of the PPs all of them were submitted for evaluation to the MoF department responsible for the state aid issues – the State Aid Control Department. The Department provided opinion that state aid is not applicable for following programmes:

- Capacity-Building (LV07);
- Correctional Services Reform (LV08);
- National Climate Policy (LV02);
- NGO fund (LV03).

Whereas the State Aid Control department confirmed that state aid is applicable for following programmes:

- Green Industry Innovation (LV06) according to EC *Guidelines on National Regional Aid for 2007-2013 and de minimis* aid at pre-defined project level and according to Commission Regulation (EC) No 800/2008 of 6 August 2008 declaring certain categories

of aid compatible with the common market in application of Articles 87 and 88 of the Treaty (General block exemption Regulation) and *de minimis* aid at project level;

- Cultural Heritage (LV04) according to EC Treaty, Article 107, Point 1.

State aid issues are being clarified at national level for the programme Scholarship and Research (LV05).

The POs are responsible for EU notification about state aid within the respective Programme. The grant for projects under the Programme LV04 and the grant given at pre-defined project level according to EC *Guidelines on National Regional Aid for 2007-2013* for Programme LV06 will be granted only after EC decision on compliance of actions with EC Treaty will be received.

Public procurement

In order to reduce infringement of normative acts regulating public procurement within projects, the PMB will be involved in the Financial Mechanisms' management and implementation system. The obligations of the PMB related to the Financial Mechanisms are set in the Article 12 of the FMs' Management Law as well in the Chapter 2.6 of the Description of the MCS. The PMB will ensure following functions:

- to perform selective ex-ante controls of procurement documentation and procedure of public procurement within projects (including pre-defined projects);
- to provide for institutions involved in the Financial Mechanisms' management consultations and opinion on public procurement issues related to projects (including pre-defined projects) co-financed by the Financial Mechanisms.

Above mentioned functions will be carried out by the Control Department of the PMB. In order to ensure respective ex-ante controls, the PMB will in the 3rd quarter of the year 2012 elaborate procedure on performance of ex-ante controls of the Financial Mechanisms' co-financed projects' procurement documentation and procedure of public procurement.

3.3. Status of programmes

Programme status

Within Financial Mechanisms period 2009-2014 eight programmes will be implemented under following programme areas stated in the MoUs:

- 1) Adaptation to Climate Change and Environmental Monitoring and Integrated Planning and Control;
- 2) Funds for Non-governmental Organisations;
- 3) Conservation and Revitalisation of Cultural and Natural Heritage and Promotion of Diversity in Culture and Arts within European Cultural Heritage;
- 4) Capacity-building and Institutional Cooperation between Beneficiary State and Norwegian Public Institutions, Local and Regional Authorities;
- 5) Green Industry Innovation;
- 6) Bilateral Research Cooperation and Scholarship Programme;
- 7) Correctional Services, including Non-custodial Sanctions;
- 8) Global fund for Decent Work and Tripartite Dialogue.

The implementation of the first seven programme areas will be ensured by Latvian line ministries, involving also the state agencies, and the SIF for total grant amount 65,6 million euro. The last programme area - under responsibility of Norwegian institution (Innovation Norway) for total grant amount 0,38 million euro.

Within reporting period all POs worked on elaboration of the PPs. According to national legal system before submission to donor states the PPs have to be approved by the CoM (the Government). After approval by the CoM all PPs were placed by the FP in Latvian Financial Mechanisms' web pages.

According to the Article 5.1, Paragraph 4, of the NOR Regulations submission deadline for Latvian PPs financed by the Norwegian Financial Mechanism is on 29 December 2011. Two from three PPs were submitted on time at the end of December 2011 and request for additional information for them was received from the FMO at the end of February 2012. For both programmes (Capacity-Building and Correctional Services Reform) meetings were organised at the end of March 2012, where POs, DPPs, FMO and FP representatives took part in order to discuss issues raised within the additional information requests received from the FMO. As regards to the Green Industry Innovation Programme it was agreed with donor state on postponement of the submission deadline till 1 March 2012, which was accomplished.

According to the Article 5.1, Paragraph 4, of the EEA Regulations submission deadline for Latvian PPs financed by the EEA Financial Mechanism is on 9 February 2012. Two from four PPs were submitted on time. The Culture Heritage Programme was submitted with only 3 working days delay. For this programme request for additional information was received from the FMO in mid-March 2012 and for the NGO fund in the end of March. Respective POs plan to answer them in April 2012. The Scholarship and Research Programme was approved in the CoM on 6 March 2012, its planned to be submitted to the FMO in April 2012, because questions on state aid are still being clarified nationally. The FMO was informed accordingly.

Detailed summary about elaboration and submission status of PPs is attached as Annex 2.

Progress on Decent Work Programme

In May 2011 the work on the elaboration of the PP was initiated by the PO – Innovation Norway. In July 2011 the FP provided comments to the PO about the draft *Rules and Procedures on the implementation of Fund for Decent Work and Tripartite Dialogue (guidance to project applicants)*.

On 19 September 2011 the first meeting between Innovation Norway, the FP and responsible line ministry for Labour Law, including decent work and tripartite dialogue issues, the Ministry of Welfare, took place in the MoF. During the meeting it was agreed that the Ministry of Welfare will provide its opinion on issues related to Decent Work Programme as the responsible line ministry and that the FP in cooperation with the Ministry of Welfare will provided comments about OC texts and preferred Latvian national priorities within decent work and tripartite dialogue field.

On 20 October 2011 the Innovation Norway announced the OC for all 12 Norwegian Financial Mechanism's beneficiary states, including Latvia. The deadline for applications is set on 31 March 2012. There are no more OCs planned.

In order to inform Latvian society about launching of the first OC within the Financial Mechanisms 2009-2014, the Norwegian Embassy of Latvia in cooperation with Innovation Norway on 13 December 2011 organised informational seminar in Riga. The representatives from the FP, the Ministry of Welfare, Latvian local governments, NGOs and social partners took part in the seminar, whereas from the donor states side there were participants from the Embassy, Innovation Norway, Confederation of Norwegian Enterprises and Norwegian Confederation of

Trade Unions. All involved parties were very satisfied with the possibility to meet and discuss possible project ideas “face to face” during the seminar.

It is foreseen that during April - August 2012 the Innovation Norway will carry out evaluation of project applications and sign project agreements. It is possible that around May 2012 the Innovation Norway would visit Latvia in order to meet with the Ministry of Welfare for review of the list of the best appraised project applications` summaries, ensuring that projects, which activities could possibly overlap with similar activities co-financed by the EU Social Fund, are not approved.

Progress on TAF

On 19 October 2011 the TAF Agreement was signed between donor states and Latvia, whereas according to the Article 3.1, Paragraph 4, of the Agreement the expenditure was eligible already starting from the date when the first MoU was signed – 28 April 2011. The actual expenditure started in July 2011 and the first Interim Financial Report covering period till the end of the year 2012 was submitted to the FMO on time - 15 March 2012. First expenditure accrued under following positions: additional management systems at the FP; translation costs; costs for meetings/seminars with the FMO/donor states in Riga and in Brussels; fostering bilateral relations by participating in several CCs of nearly all Programs organized in Norway.

According to the Article 2.6, Paragraph 3, of the Agreement the FP submitted the Annual budget for the year 2012 of the TAF on 31 October 2011 and according to the Article 2.5, Paragraph 1 and 3, of the Agreement the FP submitted the work plan and brief description of the implementation system of the *Fund for Bilateral Relations at National Level* on 2 November 2011. The donor states` comments about the information submitted were received by a letter dated 21 December 2011, advising that the round of consultations shall take place between the donor states and Latvia in order to develop the work plan further to secure strategic use of these funds. **Therefore the FP suggests that such a round of consultations could take place during the Annual Meeting where also all POs, the DPPs and representatives from Norwegian Embassy in Riga will be invited.**

Main activities foreseen within the PPs

– Pre-defined projects

There are in total 13 pre-defined projects foreseen within all PPs, except the Scholarship and Research Programme. Two of the PPs consist only from the pre-defined projects, namely, *Capacity-Building Programme* and *Correctional Services Reform Programme*. Out of 13 pre-defined projects nine are stated in the MoUs, whereas the rest have been proposed by the POs based on the Article 5.5, Paragraph 1, of the Regulations.

– Open calls

The OCs are foreseen in five out of seven PPs.

Cultural Heritage Programme will have single OC focussed on conservation of cultural, especially wooden and Art Nouveau, heritage.

Green Industry Innovation Programme will have one OC under programme`s outcome - „Realization of the business opportunities of greening of the European economy”. The OC is foreseen for financing of purchase of equipment for enterprises in technology intensive industries, whose operations are related to „green” innovations. Thereby fostering

competitiveness of green enterprises; greening of existing industries; green innovation and green entrepreneurship.

OCs within the *National Climate Policy Programme* will aim at strengthening theoretical and practical knowledge in Latvia about innovative and combined climate technology solutions in public as well as establishment of network for integrated trainings and carrying out integrated researches on climate change mitigation, impact and adaptation. There are two OCs planned for this measure: 1) to enhance sustainable green construction in Latvia via promoting utilization of sustainable green infrastructure, its accessibility and attainability. In order to reach the set objective it is planned to implement sustainable green construction pilot projects at least 5 buildings that are available to society; 2) to enhance knowledge and capacity of state, municipal, non-governmental and scientific institutions about reduction of climate changes and adaptation to climate changes and to enhance society's understanding and knowledge on reduction of climate changes and adaptation to climate changes via integrated training programmes for specific target groups.

NGO fund will have two different OC activities. *NGO activity support measure* (40% of the total financing for the projects) are aimed at fostering of active and strong citizenship which are ensured by regular activities of NGOs in the following areas: democracy and participatory democracy; human rights, including minorities' rights; good governance and transparency etc. There is single OC planned for this measure.

Whereas *NGO project measure* (60% of the total financing for the projects) are aimed at provision of welfare and basic services to defined target groups, increased democratic values, including human rights by providing support for projects in the following thematic areas: social sector activities, local and regional NGO initiatives to promote social inclusion and gender-equality, support to children and youth at risk; development of a cohesive society – intercultural dialogue and integration of national minorities, including strengthening of national identity, prevention of discrimination, promotion of tolerance and acquisition of citizenship. There are in total five OCs planned for this measure.

Also within *Scholarship and Research Programme* two different OC activities are foreseen. *Scholarship measure* is planned for preparatory visits and mobility projects in higher education. Scholarships for higher education institutions' student and staff mobility have no limitations regarding the study level or field of the study programme. There are two OCs planned for this measure. Whereas *Bilateral research co-operation measure* will foresee two thematic fields: 1) **social sciences and humanities** by supporting public research, e.g., studies of current system of tangible and intangible culture and values, social behavioural research including social and work life, gender issues, environment and health; 2) **public health (inc. pharmaceuticals, biomedicine and prevention)** by increasing cooperation between higher education institutions, research institutions and enterprises, and by promoting involvement of scientists in projects. There is single OC planned for this measure.

– Small grant schemes

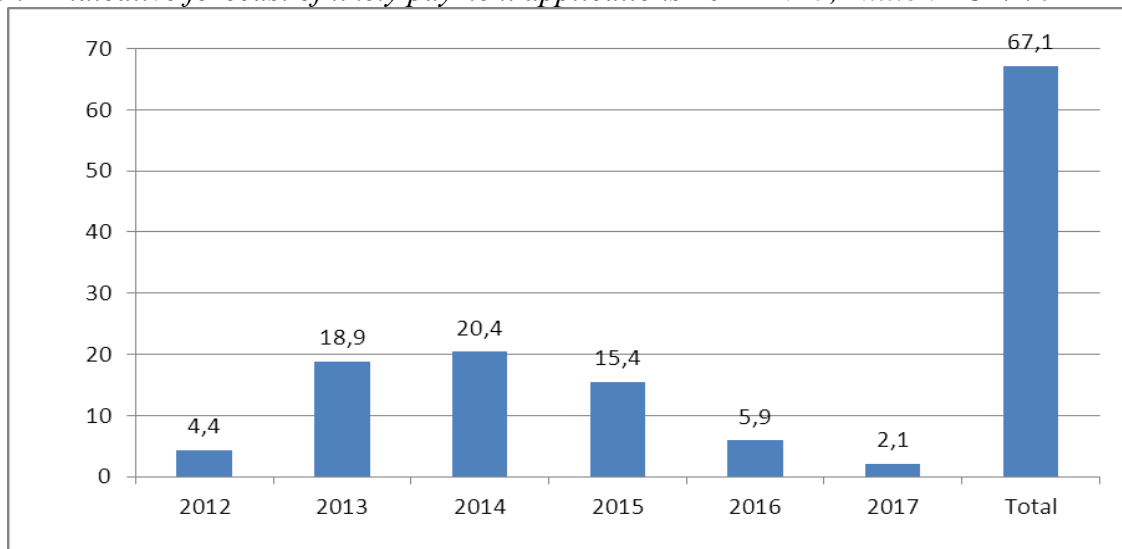
Only within the *Cultural Heritage Programme* a small grant scheme will be implemented by the PO itself (the Ministry of Culture) with the aim to promote diversity in culture and arts within European cultural heritage. The small grant scheme is aimed at the development of cooperation in the sphere of culture between cultural service providers in the donor states and in Latvia thereby facilitating international turnover of culture and artworks, services and products and enabling the mobility of providers of cultural services. Involvement of partners from the donor states in implementing the project is obligatory. Within small grant scheme two OC are foreseen.

Green Industry Innovation Programme – the implementation of the small grant scheme will be entrusted to the state agency „Latvian Investment and Development Agency” which is state agency under supervision of the Ministry of Economics (PO). The small grant scheme is aimed at fostering to start up or develop commercial activities and enterprises in technology intensive industries, whose operations are related to „green” innovations. Within small grant scheme two OC are foreseen – one for pre-incubation measure and second – incubation measure. Under OC selected projects will receive services from the Technology Incubator which will be established within programme.

Disbursements

According to the Article 8.5 of the Regulations during the reporting period indicative forecasts of likely payment applications were submitted to FMO, the last indicative forecast of likely payment applications submitted by the CA to the FMO on 20 February 2012 for period 2012-2017 from the donor states are as follows (target profile):

*Graph “Indicative forecast of likely payment applications 2012-2017, million EUR/ %”**



**Excluding the Decent Work Programme as it is not implemented by Latvian institutions*

Taking into account that according the Article 5.3, Paragraph 2, of the Regulations the FMO would need as a minimum four months for evaluation of PPs, the earliest approval months of Latvian PPs could be in May/June 2012, therefore it is foreseen that the first interim financial reports could be received by the FMO on or before 15 November 2012 for payments to be made on 15 December 2012 according to the Article 8.3, Paragraph 4, of the Regulations. The first payment claim was submitted to the FMO on 15 March 2012 for the TAF covering the expenditure made within 2011 and the first payment could be provided by FMO on 15 April 2012. Nevertheless the FP envisages that the real financial flow nationally would only start from September 2012, therefore by 15 April 2013 the FMO could plan to receive first interim financial reports of programmes from all POs.

3.4. Audit, monitoring, review and evaluation

In compliance with the national legislation the control and audit plan is usually elaborated for the calendar year. As all PPs will be approved by the donor states only in 2012, the control and

audits plan for the year 2012 does not include possible controls audits and under the programmes of the Financial Mechanisms.

According to information provided by POs in the PPs` Monitoring Plans for the first implementation year of respective programmes the audits and controls at a project level are all planned to be started from the year 2013. Only in the Green Industry Innovation Programme one on-spot check of the pre-defined project "Technology Incubator" is foreseen before signing of a project agreement with the project promoter - possibly at the end of the year 2012.

Single evaluation for the whole implementation period of the Financial Mechanisms will be carried out by the FP`s outsourced evaluation company under the TAF. The objective of the evaluation would be to evaluate effectiveness of the Financial Mechanisms` contribution in Latvia; as well as to elaborate constructive conclusions and recommendations for further effective contribution from the Financial Mechanisms in the development of respective priority areas.

The AA has elaborated its plan for the period July 2012 – June 2013 as the annual audit report should be prepared based on audits carried out during this period according to the Article 4.6., Paragraph 1(e), of the Regulations.

Taking into account that the first programme interim financial reports could be received by the FMO on or before 15 November 2012 and therefore a description of POs` MCS should be submitted within six months – this is until 15 May 2013, the AA is planning to carry out compliance assessments of all POs` MCS – 6 compliance assessments in total – during audit period July 2012 – June 2013. Therefore the audits referred to in the Article 4.6., Paragraph 1(a), (b) and (c), of the Regulations are all planned to be started after the completion of compliance assessments, most probably starting from July 2013.

The compliance assessments will be based on the POs` submitted descriptions of the POs` MCS and therefore the precise time table of carrying out compliance assessments cannot be elaborated at this stage.

Further information on the AA`s planned audit activities can be found in the Annex 4.

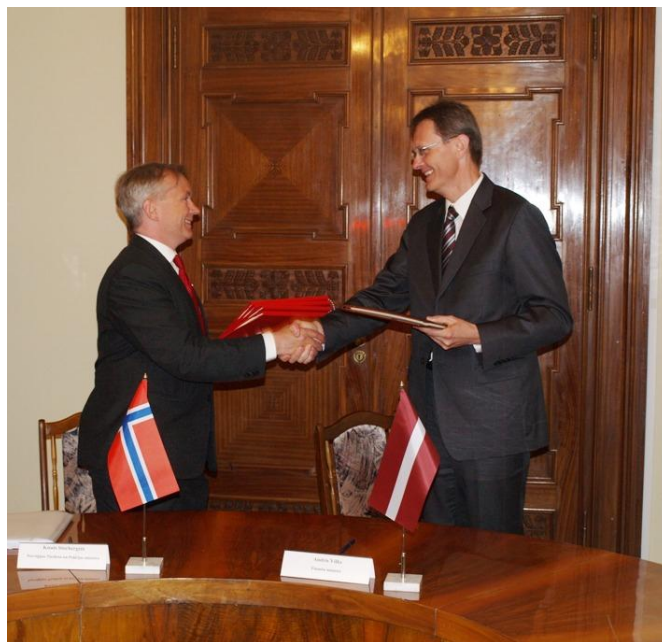
3.5. Information and publicity

On 28 April 2011 official signing of the MoU on financial support to Latvia from Norway, Iceland and Liechtenstein for 2009-2014 took place in the premises of the MoF. The MoU on behalf of the donor state were signed by Norwegian Justice and Police Minister Mr. Knut Storberget and on behalf of Latvia – Minister of Finance Mr. Andris Vilks.



Knut Storberget (on the left) and Andris Vilks are signing the MoU on the financial support from Norway to Latvia

The official signing of the MoU took place in the presence of mass media representatives and was widely reflected in the national media of Latvia – the news agencies LETA and BNS informed about the signing, as well as Latvian National Television, Latvian Independent Television (LNT), TV channel TV3, newspapers Dienas Bizness, Latvijas Vestnesis, Bizness & Baltija, Neatkariga Rita Avize and Latvian Internet portals.



Knut Storberget (on the left) and Andris Vilks after the signing

In 2011 the FP has distributed information (several press releases) in the mass media and social media (twitter.com), has updated and placed the information in the home page of the Financial Mechanisms www.eegrants.lv and www.norwaygrants.lv regarding the financial support from the donor states to Latvia for 2009-2014 and the first OC within the Decent Work Programme.

Distributed releases by the FP:

- **04.08.2010** *EC has signed agreement with donor states – Latvia will receive 72 million euro contribution till 2014;*
- **01.11.2010** *Latvia`s position of priority areas to be supported from the Financial Mechanisms 2009-2014 was approved by the CoM;*

- **11.11.2010** *Latvia discusses with Norway priority areas to be supported from the Financial Mechanisms 2009-2014;*
- **03.02.2011** *Latvia will be one of the first countries signing MoU on financial support from Norway;*
- **29.03.2011** *Latvia`s draft MoUs are approved by the CoM;*
- **28.04.2011** *Latvia signs MoUs with donor states;*
- **20.09.2011** *The draft Law for management of Financial Mechanisms is concealed with the CoM;*
- **20.10.2011** *The first programme of Norwegian Financial Mechanism is open for NGOs, social partners and public entities.*

The FP has worked out a draft Financial Mechanisms Communication Strategy for 2009-2017 and has submitted it to the FMO on 28 October 2011. The FMO officially informed the FP on 9 January 2012 that it has found the Strategy well-structured and comprehensive, only minor improvements were suggested in some areas, therefore the revised Strategy was sent to the FMO on 9 February 2012. On the other hand, POs have prepared the Programme Communication Plans in the framework of PPs. All of PPs, including Programme Communication Plans, have already been submitted to the donor states for approval. POs have distributed notifications to mass media about the prepared draft PPs, as well as have placed information in their administered home pages.

Please find attached as Annex 3 detailed information and publicity plan for period April-December 2012.

3.6. Work plan

Work plan for the period April–December 2012 is presented in the table below:

Table 2 – Work plan

Scope	Task	Quarter, 2012		
		Apr-Jun	Jul-Sep	Oct-Dec
Management of the FMs	1.The FP submits the description of the MCS to the FMO	x		
	2.The FP elaborates and ensures approval of the <i>Rules regulating overall implementation, procedure for payments, reporting on irregularities of the FMs</i> in the CoM		x	
	3.The AA elaborates and ensures approval of the <i>Rules on audits and controls of the FMs</i> in the CoM		x	
	4.The POs elaborate and ensure approval of the <i>Rules regulating implementation of the respective Programme, including OCS' guidelines, in the CoM</i>		x	x
	5.All in the management of FMs involved institutions work on elaboration of internal normative acts for management of FMs	x	x	x
Implementation of the Programmes	1. Decent Work – selection of projects. Possible PO's visit in Riga on prioritised project list	x		
	2.The FP ensures signing of all seven Programme Agreements between Latvia and donor states		x	x
	3.PO's start to implement all seven programmes		x	x
	4.Some POs sign first project agreements with promoters of the pre-defined projects		x	x
	5.Within 4 programmes 8 OCS will be launched		x	x
Bilateral relations	1.Several POs organise kick-off meetings where potential project promoters from Latvia can met with potential partners from donor states (for example, the SIF, the MoES, the Ministry of Economics, the Ministry of Culture)	x	x	x
	2.PO's organize CC meetings with participation of DPPs	x	x	x
	3. Opening event of the Financial Mechanisms organized by the Norwegian Embassy in close cooperation with the FP. It is envisaged as one of activities during the Norwegian Days in Latvia, which the Embassy plans to organize for the first time in Latvia			x

Summary about donor partners in pre-defined projects

Title of Programme (No)	Title of pre-defined project	Objective of pre-defined project	Title of Donor partner from Norway	Main activities of Donor partner
Norwegian Financial Mechanism				
Capacity-Building (LV07)	1.Smart governance and performance improvement of Latvian municipalities	Establishment of a sustainable performance improvement system for Latvian local governments	Association of Local and Regional Authorities (KS)	<ol style="list-style-type: none"> 1. Advise Latvia's experts on development of methodology and indicators, task descriptions/work tasks for project experts; feasibility studies of current data in Latvia, inc. the development of data collection, processing and analysis methods; development of questionnaires and selection criteria for local governments; establishment of local expert/coordinator network and development of a training plan for local governments. 2. Facilitate experience exchange through arranging study tours. 3. Promote direct cooperation links between Latvian and Norwegian local governments.
	2.Strengthening institutional capacity in territorial development planning and implementation of regional policy actions in Latvia	To increase the capacity of institutions involved in territorial development and regional policy planning, as well as in the development and implementation of territorial development support measures through cooperation and exchange of	Ministry of Local Governments and Regional Development (MoLGRD)	<ol style="list-style-type: none"> 1. Experience exchange, trainings and drafting of studies and reports. 2. Will be encouraged to share experience and provide information about good practice examples in the field of territorial development planning and regional policy implementation (spatial planning and integration of nature protection requirements, balancing the interests of nature protection and spatial development; of performance indicators in

		knowledge with similar institutions in Norway		the planning of local government budget; the development and implementations of support measures for remote and sparsely populated territories to ensure attraction of qualified workforce and additional stimulus for entrepreneurship; development of the regional innovation systems and of the development of regional waste management) as well as will be involved as experts in the planned training measures and drafting of studies and reports needed for development of future development strategy and corresponding action plan. 3. Will participate in the project's Management Committee in order to follow and analyse implementation progress of project's activities.
Correctional Services Reform (LV08)	1.Establishment of a new prison block in Olaine prison, including construction and training of staff	To solve problems related to the increasing prison population and overcrowded prisons, to increase attention to vulnerable groups in prison and improvement of prisoners' and prisons' employees' competencies	1.Prison Staff Academy (KRUS) 2.Oslo Prison	1. The experience of Norwegian colleagues will be used for both training of prison specialists and adjusting other re-socialization programs, which will be implemented during the project. 2. During the visit to Norway the feasibility material pack will be developed and also recommendations for commencing work with addicted prisoners will be prepared. 3. During the project it is planned to adapt addiction reduction program, which is implemented in Norway. Program development process will be carried out in cooperation with the Norwegian specialists. 4. Experts of Latvian penitentiary system in cooperation with partners from KRUS and Poland will develop training seminar programme. The aim of training seminars will be to train staff of prisons

				and Probation service in work with addict persons.
	2.Increasing the application of alternatives to imprisonment (incl. possible pilot project on electronic surveillance)	To increase application of alternatives to prison	1.Oslo Probation Service 2.Ila Prison	1. Experts of Oslo Probation Service will participate as advisers on development of new alternative, will assist in organization of study visits to Norway, as well as participate in the Project Board Meetings. 2. Ila prison professionals will be involved in staff training on the topic of Motivational Interviewing.
	3.Improvement of the Standard of Latvian State Police Detention Centres	To improve the institutional framework by improvement of standards in short term detention centres of the State Police in accordance with relevant international human rights instruments, including activities aimed at improving infrastructure, reducing/abolishing the current practice of administrative detention, changing the practice or returning remand prisoners for further investigation, ensuring adequate training for staff working at police detention facilities	n/a	n/a
Green Industry Innovation (LV06)	Technology incubator	Establishment of technology incubator, what will serve as a bridging facility between green entrepreneurs and the market place	Industrial Development Corporation (SIVA)	1.Experience exchange in creation of technology incubator and competence sharing in running of technology incubator activities as SIVA has implemented similar project in one city of Latvia – Ogre. 2.Search of donor partners at project level and

				support in organization of meetings, seminars and workshops. 3.Promotion activities of the Programme in Norway.
EEA Financial Mechanism				
National Climate Policy (LV02)	Development of a national system for GHG emission inventory, climate change projections and adaptation strategies	To provide support in developing such GHG emission inventory, projection and adaptation monitoring national system that fosters state and scientific institution capacity building regarding comprehensive national climate policy covering the non-ETS sector as regards emissions, and all sectors as regards adaptation	1.Climate and Pollution Agency (KLIF) 2.Directorate for Civil Protection and Emergency Planning (DSB)	1. KLIF will provide consultation relating with evaluation of GHG emissions inventory system. 2. KLIF will participate in the exchange of experience in establishment of data base for adaption to climate change. 3. DSB will be involved in the elaboration of climate change adaptation strategy, especially it refers to proposals for definition of priority measures – adaption to present climate changes and to the future climate changes; in the definition of input data and indicators for monitoring of climate change and in the elaboration of scenarios for adaption to climate change and its impact for the period 2050-2100. 4. Both partners will be involved in the establishment of national informative portal, where the best praxis examples provided by the partners will be published. 5. Both partners will participate in the Project Steering Group in order to monitor implementation progress of the project, evaluate achieved results and, where appropriate, make decisions on project activities changes to ensure reach of project and program objectives and results.
NGO fund (LV03)	Support to sustainable civil society development and improvement of the	To strengthen sustainable development of civic society in Latvia	n/a	n/a

	monitoring system in Latvia			
Cultural Heritage (LV04)	1.Restoration of Green Synagogue in Rezekne	To increase tourism flow in the historical centre of Rezekne by restoring the Synagogue and by establishing the Tourism Information Centre, the Wooden Architecture Heritage Centre and virtual exposition of Jewish cultural heritage, thus facilitating revival of historical centre of the city	Blakstad Vocational School	<p>1. Partner will be responsible for the restoration of interior wooden elements of the synagogue, monitoring of restoration methodologies, if necessary, for attraction of Norwegian restoration experts, putting in order adjacent territory, restoration of facade and support elements of the synagogue, as well as sharing experience of Norwegian restoration experts with school teachers of Latgale Region.</p> <p>2. Based on project's results and achievements, as well as on Norwegian experience, Rezekne City Council together with wooden house owners will elaborate concept of city priorities – conservation and restoration of wooden architecture objects.</p> <p>3. Teachers from the donor partner school will participate in training camps (2- in Latvia, 1- in Norway, Aust-Agder region) for teachers from all partner schools of the project. They will be trained in wooden restoration, colouring with colours suitable for restoration, plaster restoration works, restoration teaching methodology and creativity.</p> <p>4. One week long work camps for students from the partner school is foreseen in Rezekne City, by participating in the restoration of the synagogue, as well as experts and consultants will be involved. 16 students and two teachers from the partner school will participate in restoration works of the synagogue (mainly wood processing) four times during the project. Simultaneously also two Latvian partner schools' students (10 from each school) will take part in restoration works (wood</p>

				material and wall painting restoration. Students will work in the synagogue separately, because the object size does not allow doing it all together. Bilateral cooperation and sharing of knowledge will be ensured by organizing meetings with students during the restoration works.
2. Digitization of cultural heritage of Riga Art Nouveau Centre and development of virtual museum	To carry out Riga Art Nouveau cultural heritage digitalisation and to create virtual museum, which would: build modern and for society accessible art space; ensure continuing of education; popularize national cultural heritage in Europe	Norwegian National Art Nouveau Centre in Alesund		The donor partner with its created virtual multimedia exposition has been chosen for cooperation and its experience will contribute to the project's implementation. Two exchanges of experience trips will be organized for Alesund Art Nouveau center to come to Riga, and three trips for representatives of the Project Working Group to visit Norway. Elaboration of technical and design projects will be carried out in partnership with a content project developers and with experts from the donor partner, who will participate in elaboration of virtual exhibition project, in the implementation of technological solutions of the virtual exhibitions, which will set up a multimedia programme for the virtual exposition, participating in the content of the museum exhibits. The main contribution is considered experience and consulting work with partners about operating a virtual exhibition in practice, selection of technologies, various software systems and attractive elements.
3. Restoration of a port warehouse at the Ethnographic Open-Air Museum of Latvia	Based on the international professional experience to ensure conservation of one of the oldest exhibitions of the Museum and to ensure its	Bergen City Museum*		It is planned to organize conference on exchange of professional experience in field of wooden architectural heritage (folk building) with speakers from Latvia and Norway. The focus will be on exchange of international professional experience

		accessibility to the public by carrying out restoration of the building, conservation of large size objects and arranging open storage – arranging collection of large size wooden ethnographic objects and for the first time making it accessible to the wide audience		on issues of restoration, preservation, conservation, exhibition and utilization of objects of folk buildings.
	4.Reconstruction of the Museum of Literature and Music	<ul style="list-style-type: none"> - Reconstruct the Museum of Literature and Music located in the historical centre of the capital next to the President residence of the Republic of Latvia in order to accommodate it for performance of entrusted functions and make its cultural content compliant with the modern requirements; - Arrange premises for public area of the Museum of Literature and Music in the reconstructed building: expositions and educational work in order to ensure an environment suitable for lifelong education needs of the public, create preconditions for operation 	<ul style="list-style-type: none"> 1.National Interpretive Centre for Pop and Rock “Rockheim” in Trondheim* and/or 2.Statsbygg* and/or 3. Ringve Museum of Music Instruments* 	<i>not known yet</i>

		of interpretation platform of cultural history attractive to local and foreign population; to expand amount of cultural environment fit for disabled persons in the city.		
	5. Restoration of the Museum of Rainis and Aspazija	Reconstruction and restoration of the Museum of Rainis and Aspazija in order to ensure preservation of the cultural heritage to next generations and provide availability of high-quality cultural services to all groups of the public.	1.Edvard Grieg Museum “Troidhaugen” in Bergen* and/or 2.Bjørnstjerne Bjørnson Museum “Aulestad” in Lillehammer* and/or 3.Sigrid Undset Museum “Bjerkebæk” in Lillehammer*	<i>not known yet</i>
Scholarship and Research (LV05)	n/a	n/a	n/a	n/a

* Possible establishment of donor partnership at the project level

Summary about elaboration and submission status of PPs and establishment and work of CCs

Title of Programme (No)	Financing, in EUR	PO	Approval at national level (in the CoM)	Submission to Donor States	Request for Additional Information received from FMO/ answered	CC establishment date	CC meetings held (official and non-official)
Norwegian Financial Mechanism							
Capacity-Building (LV07)	4 992 000	MoEPRD	13.12.2011.	23.12.2011.	24.02.2012./12.03.2012.	23.08.2011	14.06.2011 (kick off meeting in Riga); 06.07.2011 (phone conference with FMO); 26.08.2011 (1 st CC meeting in Riga); 28.09.2011. (meeting in Oslo about programme content); 08.-09.12.2011 (2 nd CC meeting in Oslo); 20.03.2012 (meeting with FMO about submitted programme proposal)
Correctional Services Reform (LV08)	13 056 000	Ministry of Justice	20.12.2011.	23.12.2011.	25.02.2012./19.03.2012.	01.12.2011	<u>For the whole programme:</u> 30.06.2011 (in Riga); 14.-15.09.2011 (visit to Oslo); 19.10.2011 (in Riga); 03.11.2011 (visit to Oslo); 23.-24.11.2011 (in Riga);

						<p>09.12.2011 (visit to Oslo);</p> <p>04.-06.03.2012 (meeting in Strasbourg with Council of Europe);</p> <p>26.03.2012 (meeting with FMO about submitted programme proposal)</p> <p><u>For the 3 pre-defined projects` visits to Norway:</u></p> <p>03.-04.10.2011;</p> <p>16.-18.10.2011;</p> <p>24.-25.10.2011;</p> <p>22.-23.03.2012</p>
Green Industry Innovation (LV06)	11 328 000	Ministry of Economics	28.02.2012.	01.03.2012.	24.10.2011	<p>20.01.2011 (in Riga);</p> <p>18.08.2011 (in Riga);</p> <p>14.10.2011 (visit to meet with FMO);</p> <p>20.10.2011 (1st CC meeting in Riga);</p> <p>27.-28.10.2011 (2nd CC meeting in Trondheim);</p> <p>01.12.2011 (3rd CC meeting in Riga);</p> <p>30.01.2012 (4th CC meeting in Riga);</p> <p>05.03.2012 (in Riga about Bilateral Fund issues);</p>

EEA Financial Mechanism							
National Climate Policy (LV02)	10 365 000	MoEPRD	31.01.2012.	08.02.2012.		07.10.2011	17.08.2011 (in Riga); 12.-13.10.2011 (1 st CC meeting in Oslo); 23.11.2011 (2 nd CC meeting in Riga); 01.02.2012 (meeting in Oslo with DPP);
NGO fund (LV03)	10 365 000	SIF	31.01.2012.	31.01.2012.	28.03.2012.	n/a	12.-14.12.2011 (meeting with Norwegian umbrella NGO organization and Site visits of possible donor project partners);
Cultural Heritage (LV04)	10 019 500	Ministry of Culture	14.02.2012.	16.02.2012.	16.03.2012.	24.10.2011	28.06.2011 (in Riga); 07.09.2011 (in Riga); 30.-31.10.2011 (1 st CC meeting in Oslo); 23.-24.11.2011 (2 nd CC meeting in Riga and Site visits of 3 out of 6 pre-defined projects);
Scholarship and Research (LV05)	5 510 250	MoES	06.03.2012.	<i>Planned in April 2012</i>		03.11.2011	12.08.2011 (in Riga); 22.-23.11.2011 (1 st CC meeting in Oslo); 19.01.2012 (2 nd CC meeting in Riga);

Information and publicity plan April-December 2012

Task and responsible institution	Quarter, 2012		
	Apr-Jun	Jul-Sep	Oct-Dec
Seminars and conferences with stakeholders			
FP (only after all PPs are approved by the donor states) in close cooperation with the Norwegian Embassy during the Norwegian days in Latvia (only after all PPs are approved by the donor states)			x
Capacity-Building PO		x	
Green Industry Innovation PO			x
Correctional Services Reform PO			x
Scholarship and Research PO			x
NGO Fund PO			x
National Climate Policy PO			x
Cultural Heritage PO			x
Communication with media (press releases, interviews and press events, etc.)			
FP	x	x	x
Capacity-Building PO	x	x	x
Green Industry Innovation PO	x	x	x
Correctional Services Reform PO	x	x	x
Scholarship and Research PO	x	x	x
NGO Fund PO	x	x	x
National Climate Policy PO	x	x	x
Cultural Heritage PO	x	x	x
Website			
FP	x	x	x
Capacity-Building PO	x	x	x
Green Industry Innovation PO	x	x	x
Correctional Services Reform PO	x	x	x

Scholarship and Research PO	x	x	x
NGO Fund PO	x	x	x
National Climate Policy PO	x	x	x
Cultural Heritage PO	x	x	x
Brochures, leaflets, promotion materials and advertisements			
FP			x
Green Industry Innovation PO			x
Scholarship and Research PO			x
NGO Fund PO			x

Audit Authority's plan for the period July 2012 – June 2013

No	Authority responsible for carrying out the audit	Audit period	Financial mechanism	Audit type	Audited programme
1.	AA – MoF EU Funds Audit Department	Will be defined after the submission of description of the POs MCS to AA	EEA / Norwegian Financial Mechanisms	Compliance assessment according to Article 4.8 Paragraph 4 of the Regulations	LV02 and LV07 POs (MoEPRD) management and control system
2.	AA – MoF EU Funds Audit Department	Will be defined after the submission of description of the POs MCS to AA	EEA Financial Mechanism	Compliance assessment according to Article 4.8 Paragraph 4 of the Regulations	LV03 POs (SIF) management and control system
3.	AA – MoF EU Funds Audit Department	Will be defined after the submission of description of the POs MCS to AA	EEA Financial Mechanism	Compliance assessment according to Article 4.8 Paragraph 4 of the Regulations	LV04 POs (Ministry of Culture) management and control system
4.	AA – MoF EU Funds Audit Department	Will be defined after the submission of description of the POs MCS to AA	EEA / Norwegian Financial Mechanisms	Compliance assessment according to Article 4.8 Paragraph 4 of the Regulations	LV05 POs (MoES and State Education Development Agency) management and control system
5.	AA – MoF EU Funds Audit Department	Will be defined after the submission of description of the POs MCS to AA	Norwegian Financial Mechanism	Compliance assessment according to Article 4.8 Paragraph 4 of the Regulations	LV06 POs (Ministry of Economics and Investment and Development Agency of Latvia) management and control system
6.	AA – MoF EU Funds Audit Department	Will be defined after the submission of description of the POs MCS to AA	Norwegian Financial Mechanism	Compliance assessment according to Article 4.8 Paragraph 4 of the Regulations	LV08 POs (Ministry of Justice and Ministry of Interior) management and control system